Developing and leading an effective risk culture is the foundation of ERM. A healthy risk culture gives employees a stake in risk management. It starts at the top - with the risk leadership from the board of directors and senior management - and requires commitment and involvement across the entire organization.

Therefore, this Master Class Risk Culture and Leadership is designed specifically for senior managers and board members who are in charge of the implementation of risk culture in organization.

This program is a part of Risk Governance Master Class developed in association with IFC, a member of the World Bank Group. The sessions will use some case studies and real-life examples which exhibit effective risk culture and leadership in various situations.
The curriculum is based on case-based method, group work and personal reflection sessions. The program introduces a variety of topics, such as:

**Definition of Risk Culture and Its constituents**
The session would discuss about foundational elements of a sound risk culture. Through an understanding of some critical indicators of a sound risk culture, board could have a more effective approach to oversight whether the institution’s risk culture support adherence to the board-approved risk appetite.

**Understanding Human Factors in Risk Management**
This session would help board understand the human aspects of risk management and to manage proactively the influence of human behaviour on the risk management process. It would also talk a range of models, perspectives and examples to define and detail the range of possible risk attitudes looking both at individuals and groups within and across an organization.

**The Influence of Culture to The Risk Management Process**
An effective risk culture is one that enables and rewards individuals and groups for taking the right risks in an informed manner. This session would discuss how to use a Risk Culture Framework to help board influence risk culture within and across any organization toward the organization’s vision and mission. Since such framework is presented in a graphical diagram, it helps board simplify a complex and interrelated set of relationships into a high level approach to the various influences on risk culture.

**Developing Risk Culture and The Role of Risk Leadership**
Since every organization is unique within their own context, it is very important to evaluate its current risk culture and make necessary adjustments to shape it over time in response to changes such as business expand to new markets, outsource larger portion of their processes, and face new technological threats. This session would discuss how board could use the evaluation result in determining whether their organization’s risk leadership should be enhanced, how to find the right risk leader, and what a risk leader needs to be successful.
HOSTS

Marc Schaedeli
CEO of The Consulting Group AG (TCG)
Former Head of Group Risk Management
Nestle Switzerland Headquarter

During his 20 years’ in risk management, Marc has built up Enterprise Risk Management expertise, including Loss Prevention and Business Continuity. He also acquired Captive Management and Risk Financing skills. He is an experienced risk assessment facilitator with more than 750 projects. Prior to create TCG, Marc was Head of Group Risk Management at Nestlé, he built up and further developed world-wide ERM at Nestlé. He was involved in governance & compliance, human rights and task force management activities. He was also worked for Zurich Insurance and provided consulting services in consumer research as well as technical advisory services.

Dr. Antonius Alijoyo, ERMCP, CERG, CRMA, CCSA, CFSA, CFE, CGEIT.
Chair ERM Academy and Principal CRMS Chair/Member of the Board of various organizations

The chairperson of ERM Academy who has more than 30 years of professional experiences focused on GRC (Governance, Risk Management, and Compliance) in various industries. He has been a practicing independent commissioner and board committee’s chair and/or members for the last 15 years especially in the financial services industry and conglomeration, whilst consistently teaching at undergraduate and postgraduate programs for the last 25 years. Antonius earned his Ph.D in Economics in 2013 with a specialization on corporate governance. He has written several books on corporate governance and risk management and participated as resource speaker in many large scale international conferences and master class series across the globe among others are America, Canada, Central and Eastern Europe, UK, Middle East, Africa, Australia, and Asia-Pacific.

*Some speakers are subject to confirmation. The organizer retains the right to change, add and modify the speaking panel configuration without prior notification.*
WHO SHOULD PARTICIPATE?

The program is designed for members of corporate and public supervisory boards, members of executive boards, and the talent pools of listed and large corporations:

- Executive Directors
- Non-Executive Directors
- Chairperson and member of Audit Committee
- Chairperson and member of Risk Oversight Committee
- Chairperson and member of Corporate Governance Council
- Chairperson and member of Ethics Committee
- Chief Audit Executive
- Chief Risk Officer
- Senior risk practitioners
- The talents for future directors

REGISTRATION

Training
USD 350

Payment can be made through:
MasterCard
VISA

or direct transfer to:
OCBC Bank
UBS

Registration is available online at:
registration.ermaglobalseries.com
or through our representatives.
MASTER CLASS RISK GOVERNANCE
GLOBAL SERIES 2017

For more information about this program, please contact us at event@erm-academy.org, or through one of our registration channels:

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Online registration is available at:
registration.ermaglobalseries.com

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